

PT Medco Energi Internasional Tbk Investor Update

PT Medco Energi Internasional Tbk (IDX Ticker: MEDC) February 2023

www.medcoenergi.com



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The following presentation has been prepared by PT Medco Energi Internasional Tbk. ("Company" or "MedcoEnergi") and contains certain projections, plans, business strategies, policies of the Company and industry data in which the Company operates in, which could be treated as forward-looking statements within the meaning of applicable law. Any forward-looking statements, by their nature, involve risks and uncertainties that could prove to be incorrect and cause actual results to differ materially from those expressed or implied in these statements. The Company does not guarantee that any action, which may have been taken in reliance on this document will bring specific results as expected. The Company disclaims any obligation to revise forward-looking statements to reflect future events or circumstances



KEY MESSAGES





Higher Full Year Production and Power Sales Guidance

🤜 Corridor GSPL GSA signed

Continued Deleveraging



Successful Corridor Integration









Madura Offshore - Meliwis





NINE MONTH RESULTS

MEDCOENERGI

FINANCIAL & OPERATIONAL PERFORMANCE



- Operations
 - Oil & Gas production 161 mboepd
 - Power generation sales 2,930 GWh
 - AMNT Copper production 331 Mlbs & Gold 554 Koz
- Financials
 - EBITDA US\$1,232mn, Net Income US\$401mn
 - Oil price US\$101.4/bbl, Gas price US\$7.9/MMBTU
 - Capex: Oil & Gas US\$150mn, Power US\$24mn
 - Cash costs US\$7.2/boe

SUSTAINABILITY



- Continued ESG improvement:
 - Sustainalytics from 42.2 to 36.7
 - MSCI from BBB to A
- CDP score improved from C to B
- Included in IDX LQ45 Low Carbon Leaders Index
- Progressing Kansai CCS and PLN Hydrogen collaborations
- Participated in COP 27 Indonesia delegation
- Materiality Assessment set 2022 2027 goals on Climate Change, Energy Transition, and Business Ethics
- On track for Energy Transition 2025 and 2030 targets

GROWTH

• New GSPL GSA signed

• Investment decisions:

- Ijen Geothermal 34 MW
- Sumbawa LNG Regasification terminal 77 MMSCFD
- Bali PV 50 MWp
- Corridor integration identified ~US\$50mn recurring synergy
- Natuna first gas Malong and Belida Extension expected year end

CAPITAL STRUCTURE



- RG¹ Net Debt to EBITDA 1.5x, 2.3x LTM² mid-cycle price
- Tender offers and buybacks retired US\$456mn of 2025-2028 Notes
- USD capital market Notes reduced to 53% of consolidated debt
- US\$273mn RG debt repaid since Corridor acquisition
- Paid 2021 Final US\$35mn and 2022 Interim Dividend US\$25mn
- Reaffirm dividend guidance IDR15-20/share

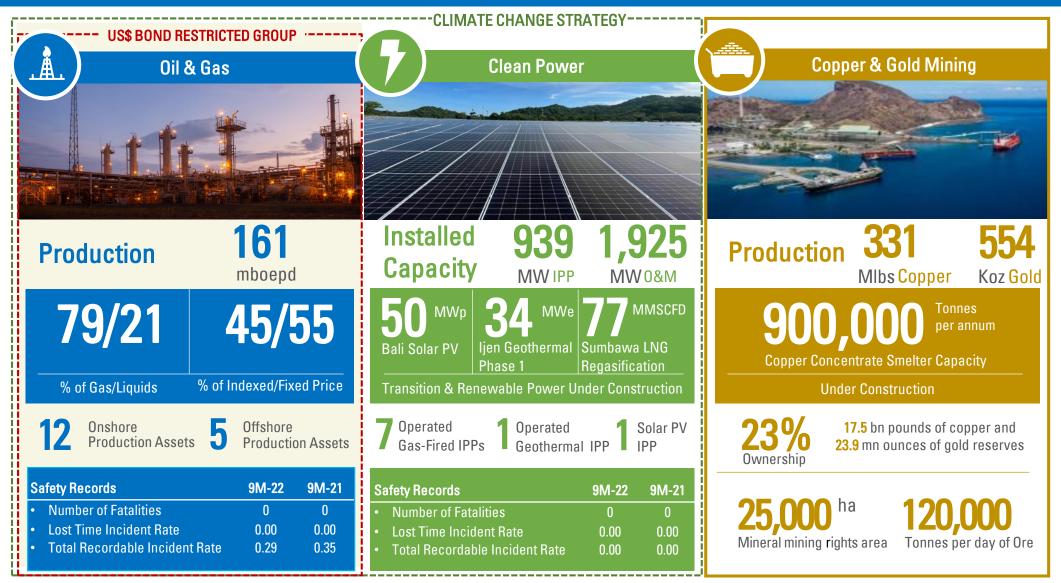
1) Restricted Group (RG): excluding Medco Power Financials

2) Last Twelve Months



CORE BUSINESS IS DELIVERING – NINE MONTH RESULTS

Build long-term value with a portfolio of sustainable energy and natural resource businesses



MEDCOENERGI

BUSINESS STRATEGY IS DELIVERING

Building a Leading Southeast Asian Energy and Natural Resources Company



- Extend reserve life and add value through low risk exploration on producing licenses
- Aggregator of regional mature producing assets
- Increase efficiency, abate emissions, grow gas portfolio as a Transition Fuel
- Continue trajectory on ESG and credit ratings to deliver long term shareholder return



Methane emissions¹



- Grow Clean and Renewable Portfolio with larger scale projects
- Transition to Low Carbon Energy
- Build expertise on Geo-thermal, PV, LNG and Hydrogen

Renewable installed

capacity²

Copper & Gold Mining

- Exposure to world class copper resource
- Develop the significant discoveries on the existing license
- Growing electrification will continue to support copper demand

26MWp PV installed with further solar expansion & wind study in progress

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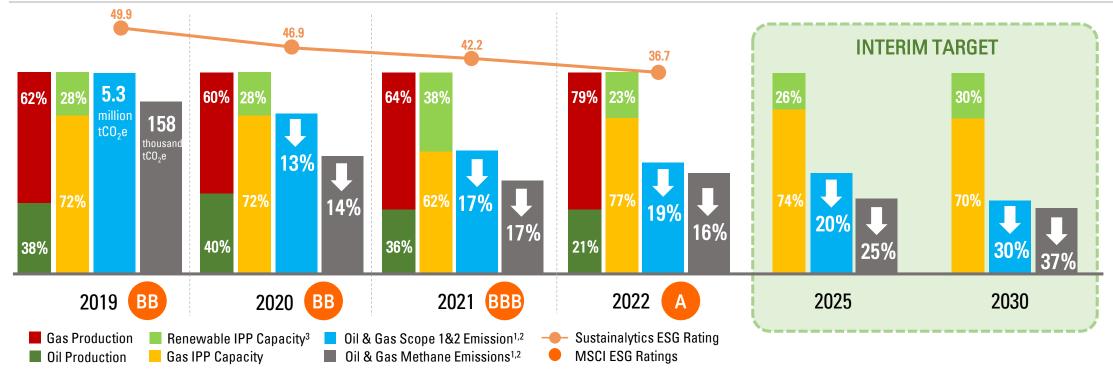
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1) Reduction below 2019 base year emissions. E&P Scope 1&2 GHG and methane operational control emissions including Corridor & Ophir. Corridor data assurance in progress 2) Base year 2019: 28%. Government of Indonesia target 2025: 23% and 2030: 25%

2025: 26%

2030: 30%

CONSISTENT FOCUS ON ESG IMPROVEMENT





3)

Power renewable equity share installed capacity. Government of Indonesia target 2025: 23% and 2030: 25%

1) Scope 1&2 GHG and methane operational control emissions including Corridor & Ophir. Data assurance in progress

Reduction from 2019 base year

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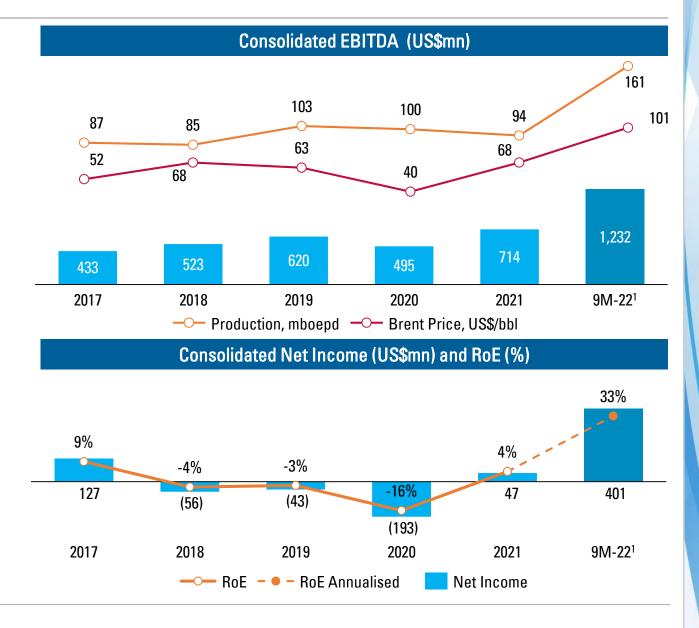
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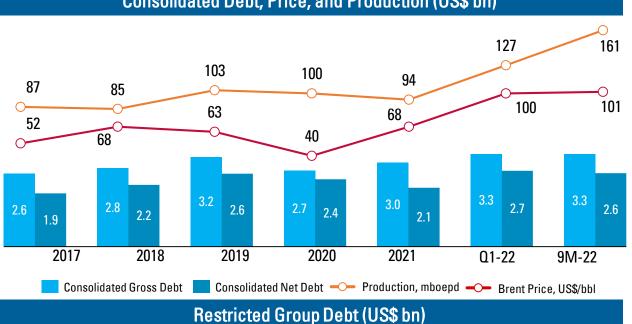
FINANCIAL PERFORMANCE

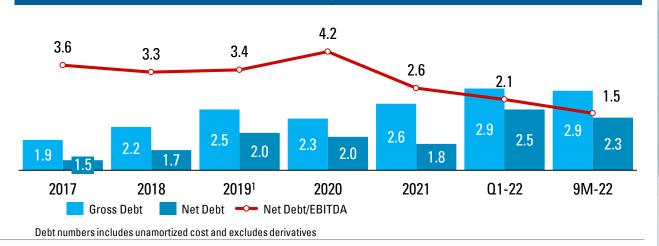
- Strong nine months EBITDA and Net Income with volumes and commodity prices above 2021
- Nine months EBITDA (US\$1,232mn) and Net Income (US\$401mn) above consensus
- Q3 EBITDA below Q2 due to lower commodity price





- Corridor acquisition US\$850mn, funded with US\$400mn 2028 Notes (Q4-21) and US\$450mn 2-year amortizing loan (Q1-22)
- US\$273mn RG debt repaid since acquisition. IDR Bonds issued in Q3-22 for US\$95mn 2023 IDR maturities
- Amortization in place to fully repay acquisition debt during 2024
- Retired US\$456mn Notes, USD capital market Notes are now 53% of consolidated debt
- RG Net Debt to EBITDA 1.5x, 2.3x LTM midcycle price. Below 2.5x mid-cycle leverage target
- Reaffirm dividend guidance IDR15-20/share





Consolidated Debt, Price, and Production (US\$ bn)

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MEDCOENERGI



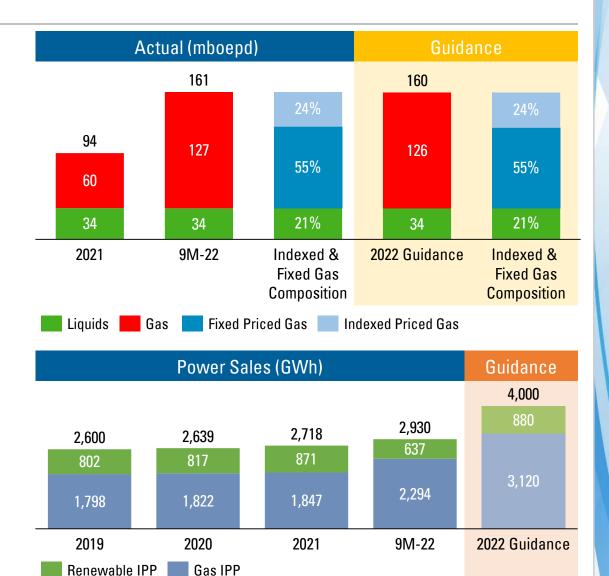
2022 GUIDANCE: PRODUCTION

9M-22

- Oil & Gas 161 mboepd with continued strong gas demand
- Production 79% gas, 45% of total production exposed to current price environment, 55% at fixed price
- Power 2,930 GWh sales with additional capacity from 275 MW Riau IPP and 26 MWp Sumbawa PV IPP

2022 Guidance

- Production guidance increased 160 mboepd ٠
- Fixed price gas contracts with Take-or-Pay ٠ are a natural hedge to future recession risk
- Power sales guidance increased to 4,000 GWh, ٠ to reflect stronger demand and expansion of renewables capacity





2022 GUIDANCE: EXPENDITURE

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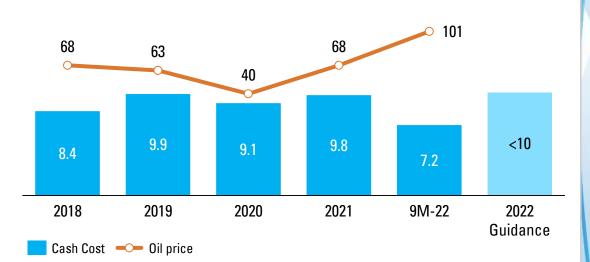
- Oil & Gas capex US\$150mn, Power¹ US\$24mn. Capex spending for developments in Natuna and Riau IPP
- Higher Q3 opex due to acid fracturing, workovers and Sumatra production bonus
- Oil & gas cash costs² US\$7.2/boe with ~30¢/boe deferred due to oil lift timing

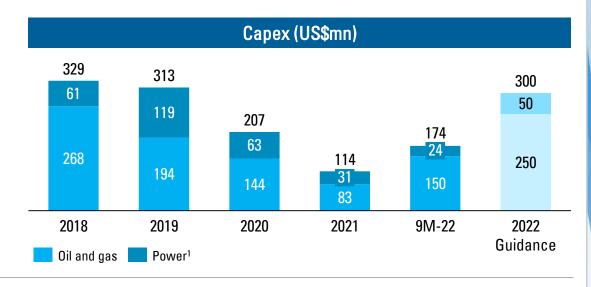
2022 Guidance

9M-22

- Maintain Oil & Gas capex US\$250mn, increased Power¹ capex guidance US\$50mn
- Higher Natuna drilling and facility costs in Q4
- Progressing investment decision for two renewable developments and one energy transition project
- 2023-2024 flat capex, for Natuna, Corridor and expanding Power renewable portfolio
- Oil & Gas cash costs sub US\$10/boe, further maintenance activity in Q4







¹⁾ Power capex is net working interest

²⁾ Unit cash cost excludes production and expenditure on Oman KSF service contract



WHAT TO EXPECT

New GSAs on Corridor, Natuna and Senoro

Fully integrated Corridor Medco Organisation

Dividend payments and RG debt repayments funded from excess cash

Continue selective portfolio management

Place into service Natuna projects; Progress Senoro phase 2

Investment decision on Ijen Geothermal, Sumbawa LNG Regasification Terminal and Bali PV

Set 2022-2027 targets for continued ESG improvement



APPENDIX

MEDCOENERGI PORTFOLIO



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Power Installed

Power Development



 Mining Production Mining Development O Mining Exploration



MEDCOENERGI AT GLANCE

Southeast Asian independent natural resources company with large reserve base and production

Diversified portfolio of oil & gas, growing clean power and copper & gold mining businesses

) Placed to benefit from rapid economic growth and expanding energy demand in Southeast Asia



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Experienced low cost, safe and environmentally responsible Operator

MedcoEnergi

Long term, stable, take-or-pay protected gas off-take contracts with blue chip customers

) Track record of successfully executing complex capital projects within budget and on time

Targeted and disciplined portfolio management



Experienced Board and management team with strong ESG focus



TARGETED PORTFOLIO MANAGEMENT

Closed and Integrated Value Adding Acquisitions



Acquisitions have added value through enhanced scale, control and organizational competence. Acquisition targets are screened to ensure:

- Improved MedcoEnergi credit status and profitability
- Manageable risk (knowledge of asset, organization capabilities, subsurface, markets)
- Growth & upside potential and consistent with MedcoEnergi's energy transition strategy

2016	2016	2016/17	2017	2017/2019	2019	2022
South Natuna Sea Block B	PT Newmont Nusa Tenggara	Block A, Aceh	Macmahon Holdings Ltd.	PT Medco Power Indonesia	Ophir Energy plc	ConocoPhillips Indonesian Assets
Access to offshore capabilities and Singapore and Malaysia gas markets	Copper as a strategic component of electrification	Secured resources and project control	Access to core capabilities to improve mining operational efficiencies	Regain full control of MPI and secured full alignment of MPI business strategy	Expanded Southeast Asian presence	Entrenched position as the leading supplier of piped gas to Indonesia and Singapore markets
	۲		۲	(5)		
US\$225mn	US\$650mn (net)	US\$65mn	US\$143mn	US\$161mn	£408mn	US\$1,355mn

Portfolio Rationalization

Non-core assets sales to focus business on oil & gas, power, and copper mining
Further portfolio upgrading through selective asset divestments

2017/2019	2018/2019	2018 - 2020	2019	2021	2022/2023
Mature Assets	Sale of Non Core Assets	Amman Mineral (AMNT)	Exit Ophir's deep water licenses	PT Medco Power Indonesia	International Non Operated Assets
Bawean, 35% of SSB & Rimau PSC and acreages USA & Tunisia	 Divested water distribution project and small coal mine Sale of 51% of property business 	Monetized shareholder loan, conversion into equity, and sale of 3.7% and 10%	Mexico Block 5, EG, Aru, W Papua, Bangladesh, Vietnam	Medco Power and Kansai Electric formed a 60:40 strategic alliance in Gas IPP and O&M, for growth in the Power sector	Divestment of non- operated international assets
🔔 US\$85mn	(1) (a) (a) (b) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c	US\$464mn 🍥	🔔 US\$19mn	(f) Investment in Growth	



CORRIDOR BLOCK, INDONESIA

Corridor integration is on track





MedcoEnergi (operator) - 54% Repsol - 36% Pertamina -10%

- Sumatra based PSC with 7 producing gas fields, and 2 producing oil fields
- Indirect ownership of gas pipelines to Duri and Singapore
- PSC extended to December 2043
- Energy Council "Asia Pacific Deal of The Year"

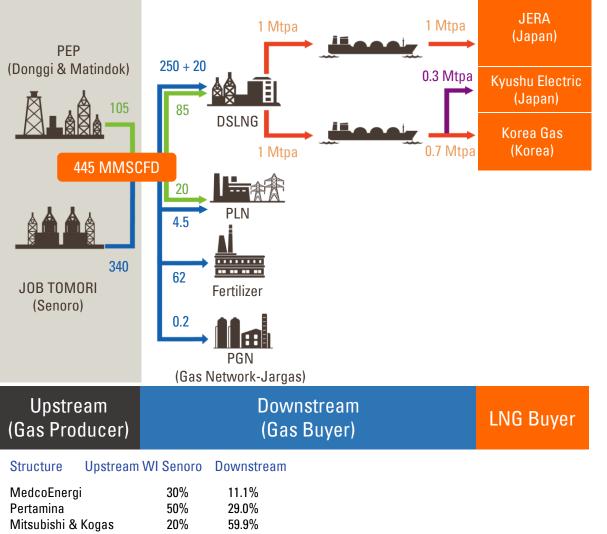
Integration and Adding Value

- Identified ~US\$50mn operational, procurement, and commercial recurring synergy
- Immediately accretive with production volumes and price above acquisition case
- Completed systems integration in Ω2, office and organizational integration on track for end-2022
- Now focus on Reserve additions and ESG targets
- GSPL GSA extension



SENORO-TOILI, INDONESIA

Integrated phased gas development



- Joint Operated onshore license, first production Q3 2015
- 20 Year PSC Extension effective from December 2027, monetizing ~1.7 TCF gross reserves
- Progressing Senoro Phase 2
 Development



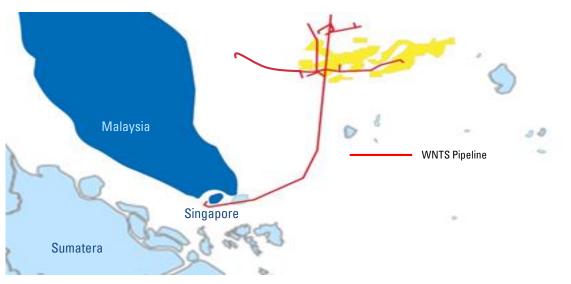
SOUTH NATUNA SEA BLOCK B, INDONESIA

World-class offshore operational capabilities





- Operated offshore PSC in the South Natuna Sea, world class facilities, large hydrocarbon base, license expires October 2028
- Operated West Natuna Transportation System (WNTS), a 656 km 28" gas trunk line to Singapore
- Commodity linked priced gas sales into Singapore
- Progressing development of the four 2020 discoveries
- Hiu first gas in June 2022. Malong and Belida Extension Project Q4 2022, Bronang gas Q4 2023, and Forel oil Q4 2023





RIAU IPP 275 MW AND SUMBAWA PV 26 MWp

Project place into service in 1H-22



Riau IPP 275 MW

- Combined Cycle 275MW Gas Power Plant, commercial operation in February 2022
- Total project cost ~US\$290 million, supported by a consortium of international banks and a 20 year PPA with PLN
- The project recorded 8.6 million safe man hours and overcame numerous Covid-19 logistic and operational challenges
- Located in Pekanbaru, Riau, Central Sumatera

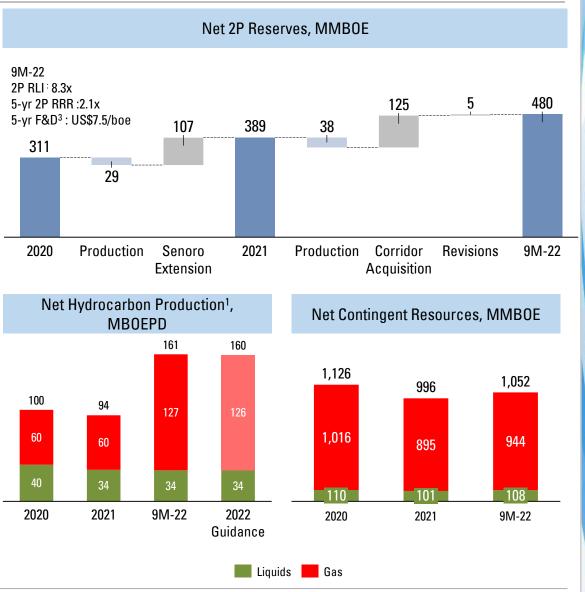
Sumbawa PV 26 MWp

- Placed into service in June 2022
- Total project cost ~US\$15mn, received project financing from PT Sarana Multi Infrastruktur with 20 years contract
- Build capability to manage and develop large Solar PV projects

MEDCOENERGI



ſ	Vetrics	9M 2022	9M 2021	YoY ∆%	FY 2021	FY 2020	YoY Δ%
P	roduction ¹						
	Oil, MBOPD	33.8	35.0	(3.4)	34.4	40.4	(14.9)
	Gas, MMSCFD	691.4	311.3	122.1	319.7	322.3	(0.8)
Li	ifting/Sales ¹						
	Oil Lifting, MBOPD	32.0	33.8	(5.3)	33.6	39.3	(14.5)
	Gas Sales, BBTUPD	656.2	288.7	127.3	299.8	302.2	(0.8)
	Oman Service Contract, MBOPD	7.4	7.2	2.5	7.2	7.4	(2.4)
A	verage Realized Price						
	Oil, US\$/bbl	101.4	64.1	58.2	68.0	40.3	68.7
	Gas, US\$/MMBTU	7.9	6.3	25.3	6.5	5.2	26.2
	Fixed gas price, US\$/MMBTU	6.1	6.3	(3.7)	6.4	6.0	6.3
	Indexed gas price, US\$/MMBTU	12.0	6.2	92.9	6.7	4.2	59.5
E	SG Indicators						
	Scope 1&2 GHG emissions (million tCO2e) ²				4.4	4.5	(2.2)
	Scope 1&2 GHG emissions intensity (tCO2 eq/1,000 TOE Production) ²				274.6	293.8	(6.5)
	Methane emissions (thousand tCO2e) ²				131	136	(3.7)
	Energy Consumption (in million GJ)				18.4	18.1	1.7
	E&P Recordable Incident Rate (TRIR)	0.29	0.35	(17.1)	0.39	0.33	18.2



1) Includes Oman Service Contract

2) Operational control emissions including Corridor & Ophir. Corridor data assurance in progress.

3) 5 year F&D ratio is using 2022 Capex guidance and includes Corridor acquisition cost

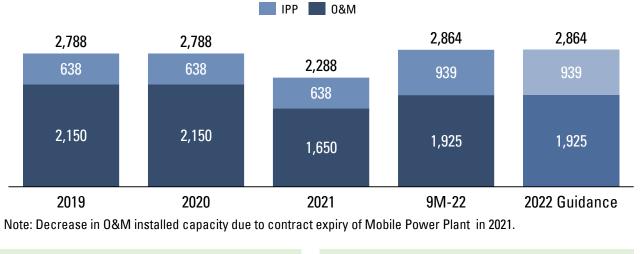


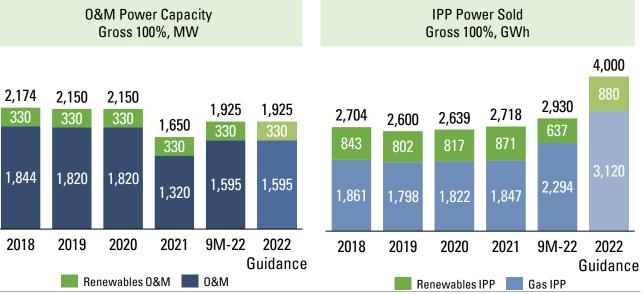
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MEDCO POWER STATISTICS

Metrics	9M 2022	9M 2021	YoY ∆%	FY 2021	FY 2020	YoY ∆%			
IPP Sold and O&M Capacity ¹									
IPP Sold, GWh	2,930	2,011	45.7	2,718	2,639	3.0			
Renewables, GWh	637	646	(1.4)	871	817	6.6			
Non Renewables, GWh	2,294	1,365	68.1	1,847	1,822	1.4			
0&M Capacity, MW	1,925	1,650	16.7	1,650	2,150	(23.3)			
Average Realized Price ²									
IPP, ¢/kwh	3.6	4.1	(12.3)	4.18	3.94	6.1			
ESG Indicators									
Renewable installed capacity (%) ³				38	28	35.7			
Scope 1&2 GHG emissions (thousand tCO2e) ⁴				859	780	10.1			
Scope 1&2 GHG emissions intensity (tCO2 eq/MWh) ⁴				0.54	0.53	1.2			
Power Recordable Incident Rate (TRIR)	0.00	0.00	N/A	0.00	0.33	(100)			
 Rate (TRIR) ¹ Gross 100% interest and includes geothermal production ² Excludes Fuel Component ³ Power renewable equity share installed capacity. ⁴ Operational control emissions. FY 2020 and FY 2021 number are E&Y assured 									

Gross Operating Installed Capacity, MW







MEDCOENERGI

AMMAN MINERAL STATISTICS

9M 2022	9M 2021	YoY ∆%	FY 2021	FY 2020	YoY Δ%	Copper Gross Reserves & Resources (MIbs) 31/12/2021				bs)	G	Gold Gr	oss Re			ource	s (Koz)				
											16.0)40							14,8	00	
330.8	163.3	102.6	233.7	293.9	(20.5)					- 1								- 1			
553.7	94.8	484.1	156.4	132.1	18.4		_								8 9	00		_			
											24,0	000		- 1				- 1	33,7	00	
306.0	158.9	92.6	227.9	271.2	(16.0)		10,	500						_	15,0	JUU					
509.1	96.4	428.1	152.4	117.7	29.5		Rese	erves		Rese	rves &	Resou				rves		Reser	ves &	Resou	rces
								Coppe	r Produ	iction (N	Albs)				lang	Gold	d Produ	iction (K	(oz)		
4.18	4.14	1.0	4.21	2.87	46.5										801						
1,839	1,805	1.9	1,799	1,832	(1.8)		478	288	142	130	294	234	331 9M-22	697	2016	398	71	56	132	156	554
	2022 330.8 553.7 306.0 509.1 4.18	2022 2021 330.8 163.3 553.7 94.8 306.0 158.9 509.1 96.4 4.18 4.14	2022 2021 Δ% 330.8 163.3 102.6 553.7 94.8 484.1 306.0 158.9 92.6 306.0 158.9 92.6 509.1 96.4 428.1 4.18 4.14 1.0	2022 2021 Δ% 2021 300 102.0 233.7 330.8 163.3 102.6 233.7 553.7 94.8 484.1 156.4 306.0 158.9 92.6 227.9 306.0 158.9 92.6 152.4 509.1 96.4 428.1 152.4 4.18 4.14 1.0 4.21	2022 2021 Δ % 2021 2020 330.8 163.3 102.6 233.7 293.9 553.7 94.8 484.1 156.4 132.1 306.0 158.9 92.6 227.9 271.2 509.1 96.4 428.1 152.4 117.7 4.18 4.14 1.0 4.21 2.87	2022 2021 Δ% 2021 2020 Δ% 330.8 163.3 102.6 233.7 293.9 (20.5) 553.7 94.8 484.1 156.4 132.1 18.4 306.0 158.9 92.6 227.9 271.2 (16.0) 509.1 96.4 428.1 152.4 117.7 29.5 4.18 4.14 1.0 4.21 2.87 46.5	9 V 9 V Y o Y FY FY Y o Y 2022 2021 Δ% 2021 2020 Δ% 330.8 163.3 102.6 233.7 293.9 (20.5) 553.7 94.8 484.1 156.4 132.1 18.4 306.0 158.9 92.6 227.9 271.2 (16.0) 509.1 96.4 428.1 152.4 117.7 29.5 4.18 4.14 1.0 4.21 2.87 46.5	91V1 91V1 Y0Y FY FY Y0Y 2022 2021 $\Delta\%$ 2021 2020 $\Delta\%$ 330.8 163.3 102.6 233.7 293.9 (20.5) 553.7 94.8 484.1 156.4 132.1 18.4 7.0 7.0 7.0 10, 306.0 158.9 92.6 227.9 271.2 (16.0) 509.1 96.4 428.1 152.4 117.7 29.5 4.18 4.14 1.0 4.21 2.87 46.5 1,839 1,805 1.9 1,799 1,832 (1.8)	91V1 Y0Y PY PY Y0Y 2022 2021 $\Delta\%$ 2021 2020 $\Delta\%$ 330.8 163.3 102.6 233.7 293.9 (20.5) 553.7 94.8 484.1 156.4 132.1 18.4 7,040 10,500 10,500 10,500 306.0 158.9 92.6 227.9 271.2 (16.0) 509.1 96.4 428.1 152.4 117.7 29.5 4.18 4.14 1.0 4.21 2.87 46.5 1,839 1,805 1.9 1,799 1,832 (1.8)	9M1 9M1 Y0Y FY FY Y0Y 31/12 2022 2021 $\Delta\%$ 2021 2020 $\Delta\%$ 31/12 330.8 163.3 102.6 233.7 293.9 (20.5) 553.7 94.8 484.1 156.4 132.1 18.4 306.0 158.9 92.6 227.9 271.2 (16.0) 10,500 509.1 96.4 428.1 152.4 117.7 29.5 29.5 4.18 4.14 1.0 4.21 2.87 46.5 512 478 1.839 1.805 1.9 1.799 1.832 (1.8) 512 478 288 142 142 142 142 142 142	9M1 9M1 YoY FY YoY 31/12/2021 2022 2021 $\Delta\%$ 2020 $\Delta\%$ 31/12/2021 330.8 163.3 102.6 233.7 293.9 (20.5) 553.7 94.8 484.1 156.4 132.1 18.4 7,040 10,500 10,500 10,500 306.0 158.9 92.6 227.9 271.2 (16.0) 509.1 96.4 428.1 152.4 117.7 29.5 4.18 4.14 1.0 4.21 2.87 46.5 1,839 1,805 1.9 1,799 1,832 (1.8) 512 478 142 130	9M1 9M1 YoY PY PY YoY 31/12/2021 2022 2021 A% 2021 2020 A% 330.8 163.3 102.6 233.7 293.9 (20.5) 553.7 94.8 484.1 156.4 132.1 18.4 7,040 24,0 10,500 24,0 306.0 158.9 92.6 227.9 271.2 (16.0) 509.1 96.4 428.1 152.4 117.7 29.5 4.18 4.14 1.0 4.21 2.87 46.5 1,839 1,805 1.9 1,799 1,832 (1.8)	9W1 9W1 Y0Y YY YY	900 900 900 900 900 900 31/12/2021 2022 2021 4% 2021 2020 4% 330.8 163.3 102.6 233.7 293.9 (20.5) 553.7 94.8 484.1 156.4 132.1 18.4 7.040 24,000 24,000 24,000 306.0 158.9 92.6 227.9 271.2 (16.0) 509.1 96.4 428.1 152.4 117.7 29.5 4.18 4.14 1.0 4.21 2.87 46.5 1,839 1,805 1.9 1,799 1,832 (1.8)	9M 9M Yoy FY FY Yoy 2022 2021 $\Delta\%$ 2021 2020 $\Delta\%$ 330.8 163.3 102.6 233.7 293.9 (20.5) 553.7 94.8 484.1 156.4 132.1 18.4 306.0 158.9 92.6 227.9 271.2 (16.0) 509.1 96.4 428.1 152.4 117.7 29.5 4.18 4.14 1.0 4.21 2.87 46.5 1,839 1,805 1.9 1.799 1,832 (1.8)	9M 9M Yoy FY FY Yoy 2022 2021 2021 2020 A% 308. 163.3 102.6 233.7 293.9 (20.5) 553.7 94.8 484.1 156.4 132.1 18.4 306.0 158.9 92.6 227.9 271.2 (16.0) 509.1 96.4 428.1 152.4 117.7 29.5 4.18 4.14 1.0 4.21 2.87 46.5 1,833 1,805 1.9 1.799 1,832 (1.8)	9M 9M YoY FY FY YOY 2022 2021 3% 2021 2020 3% 330.8 163.3 102.6 233.7 293.9 (20.5) 553.7 94.8 484.1 156.4 132.1 18.4 7.040 24,000 15,040 15,000 15,000 306.0 158.9 92.6 227.9 271.2 (16.0) 509.1 96.4 428.1 152.4 117.7 29.5 6 1,833 1,805 1.9 1,799 1,832 (1.8) 512 478 697 697 697 612 478 288 294 234 331 142 130 142 130 3142 130 3198	9M 9M YoY FY FY YOY YOY YY YY YY	9M 9M YO FY FY YO YO <td< td=""><td>9M 9M YoY FY FY YoY 147 31/12/2021 31/12/2021 330.8 163.3 102.6 233.7 293.9 (20.5) 16,040 16,040 14,8 330.8 163.3 102.6 233.7 293.9 (20.5) 16,040 24,000 16,040 33,7 306.0 158.9 92.6 227.9 271.2 (16.0) 24,000 15,000 15,000 33,7 306.0 158.9 92.6 227.9 271.2 (16.0) Reserves Reserves Reserves Reserves & Reserves</td><td>SMN SMN VOY FY FY YOY YOY</td></td<>	9M 9M YoY FY FY YoY 147 31/12/2021 31/12/2021 330.8 163.3 102.6 233.7 293.9 (20.5) 16,040 16,040 14,8 330.8 163.3 102.6 233.7 293.9 (20.5) 16,040 24,000 16,040 33,7 306.0 158.9 92.6 227.9 271.2 (16.0) 24,000 15,000 15,000 33,7 306.0 158.9 92.6 227.9 271.2 (16.0) Reserves Reserves Reserves Reserves & Reserves	SMN SMN VOY FY FY YOY YOY

\mathfrak{P}^{Σ} FINANCIAL STATISTICS¹ (9M 2022 vs 9M 2021)

			REVENUE			GROSS PRO	FIT	EBITDA			
US\$101.4 /bbl	58%	Incl. MPI	US\$1,808 million	89%	Incl. MPI	US\$905 million	141%	Incl. MPI	US\$1,232 million	142%	
US\$7.9 /MMBTU	25%	Excl. MPI	US\$1,721 million	101%	Excl. MPI	US\$856 million	159%	Excl. MPI	US\$1,204 million	152%	
d US\$53.4 /boe	27%							Pro Forma Corrido	US\$1,370 _r million	170%	
			TOTAL DEB	т		DEBT ΤΟ ΕQΙ	JITY ³	NET DEBT TO EBITDA			
US\$671 million	22%	Incl. MPI	US\$3,286 million	26%	Incl. MPI	2.1 times	7%	Incl. MPI	1.6 times	48%	
US\$532 million	32%	Excl. MPI	US\$2,870 million	28%	Excl. MPI	2.0 times	13%	Excl. MPI	1.5 times	49%	
	REALIZED PR US\$101.4 /bbl US\$7.9 /MMBTU US\$53.4 /boe CASH & CAS EQUIVALEN US\$671 million US\$532	/bbl 58% US\$7.9 /MMBTU 25% JUS\$53.4 /boe 27% CASH & CASH EQUIVALENT ² US\$671 million 22% US\$532 22%	REALIZED PRICEUS\$101.4 /bbl\$\$8%Incl. MPIUS\$7.9 /MMBTU\$\$25%Excl. MPIUS\$53.4 /boe\$\$27%CASH & CASH EQUIVALENT2Incl. MPIUS\$671 million\$\$2%Incl. MPIUS\$532 22%Excl. MPI	REALIZED PRICEUS\$101.4 /bbl58%Incl. MPIUS\$1,808 millionUS\$7.9 /MMBTU25%Excl. MPIUS\$1,721 millionJUS\$53.4 /boe27%TOTAL DEBUS\$671 million22%Incl. MPIUS\$3,286 millionUS\$532 22%22%Excl. MPIUS\$2,870	REALIZED PRICE REVENUE US\$101.4 58% Incl. US\$1,808 89% US\$7.9 25% Excl. US\$1,721 101% US\$53.4 27% TOTAL DEBT US\$3,286 26% US\$671 22% Incl. US\$3,286 26% US\$532 22% Excl. US\$2,870 26%	REALIZED PRICE Incl. MPI US\$1,808 million \$9% Incl. MPI US\$101.4 /bbl 58% Incl. MPI US\$1,808 million \$9% Incl. MPI US\$7.9 /MMBTU 25% Excl. US\$1,721 million 101% Excl. MPI JUS\$53.4 /boe 27% TOTAL DEBT Incl. MPI US\$671 million 22% Incl. US\$3,286 million 26% Incl. MPI US\$532 22% Excl. US\$2,870 20% Excl. MPI	REALIZED PRICE REVENUE GRUSS PRO US\$101.4 /bbl 58% Incl. MPI US\$1,808 million 89% Incl. MPI US\$1,900 million Incl. MPI US\$1,721 million Incl. MPI US\$1,721 million Incl. MPI US\$856 million 4 US\$53.4 /boe 27% Excl. MPI US\$1,721 million Incl. MPI US\$856 million Excl. MPI US\$856 million US\$671 million 22% Incl. MPI US\$3,286 million 26% Incl. MPI 2.1 MPI US\$532 22% Excl. MPI US\$2,870 29% Excl. 2.0 2.0	REALIZED PRICE REVENUE GROSS PROFI US\$101.4 /bbl 58% Incl. MPI US\$1,808 million 89% Incl. MPI US\$905 million 141% US\$7.9 /MMBTU 25% Excl. MPI US\$1,721 million 101% Excl. MPI US\$856 million Excl. MPI US\$856 million 159% 4 US\$53.4 /boe 27% TOTAL DEBT DEBT TO EQUITY ³ US\$671 million 1ncl. MPI US\$3,286 million 26% Incl. MPI 1ncl. US\$2,870 20% US\$532 22% Excl. MPI US\$2,870 20% Excl. MPI US\$2,870 20%	REALIZED PRICE REVENUE GROSS PROFIT US\$101.4 /bbl 58% Incl. MPI US\$1,808 million 89% Incl. MPI US\$905 million 141% Incl. MPI Incl. MPI Incl. MPI Incl. MPI US\$905 million 141% Incl. MPI I	REALIZED PRICE Incl. MPI US\$1,808 million 89% million Incl. MPI US\$1,808 million 89% million Incl. MPI US\$905 million 141% 141% Incl. MPI US\$1,232 million US\$7.9 /MMBTU 25% Excl. MPI US\$1,721 million 101% Excl. MPI US\$856 million 159% Excl. MPI US\$1,204 million 4 US\$53.4 /boe 27% TOTAL DEBT DEBT TO EQUITY3 NET DEBT TO EQUITY3 US\$671 million 1ccl. MPI US\$3,286 million 26% Incl. MPI 2.1 times 7% Incl. MPI 1.6 times US\$532 22% Excl. MPI US\$2,870 28% Excl. MPI 2.0 120/	

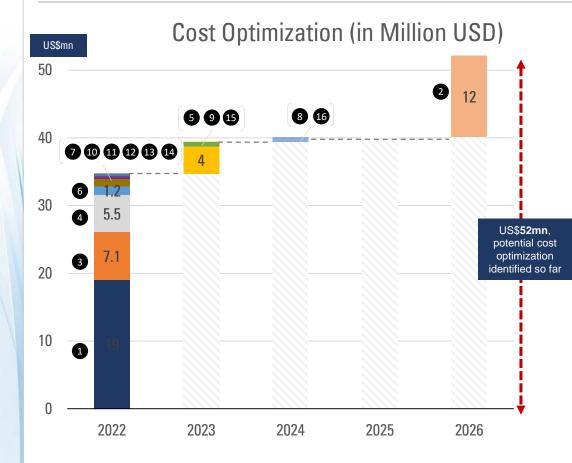
1) Corridor results are consolidated from March 2022. Pro forma assume Corridor consolidated from 1 January 2022

2) Cash & Cash Equivalent includes restricted cash in banks

3) Adjusted Debt to Equity

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CORRIDOR: ~US\$50MN POTENTIAL RECURRING COST SYNERGY



Cost Optimization Items	Value Projection	Effective Date
 IT Cost Allocation (IT Resources, Corporate License, IT Service, etc.) 	US\$19mn/ year	Mar 2022
2 Suban Revamping CAPEX cost reduction from MPEP Stage gate review	US\$12mn	2026
3 Non-IT Cost Allocation (Legal, HR, etc.)	US\$7.1mn/ year	Mar 2022
4 Localized Manpower (Nationalized expat position)	US\$5.5mn/ year	Mar 2022
 PDEE M&R (applying CoE, Integrated Shutdown Mgtm, Defect Elimination) 	US\$4mn / year	Dec 2022
 Office Integration: Office utility and office support maintenance Transportation services 	 Office space lease & service: US\$1,08mn Transportation: US\$0.154mn 	 Office space lease & service: Jun 2023 Transportation: Jan 2026
7 Material and Services Contract Synergy	Material: US\$0.193mn Service: US\$0.881mn	2022
8 Medical Benefit (from insurance to ASO)	US\$0.7 – 1mn/ year	Feb 2024
Pension Fund (potential higher return thereby reducing pension funding amount requirement)	US\$0.6mn/ year	Dec 2023
Corp TWA for Operation and Well/Project allocation	US\$0.4mn/ year	Mar 2022
Tax Consultant (Tax Regulation Consultancy, Tax Dispute Consultancy and Expat Tax Service)	US\$0.14mn/ year	Apr 2022
Market Analysis Subscription Fee reduction	US\$0.104mn/ year	Jul 2022
Bank Guarantee Fee reduction	US\$0.07mn/ year	Jul 2022
Technical Training & PPSDM	US\$0.065mn/ year	2022
IS Service Awards & SDB Rental	US\$0.022mn/ year	Jan 2023
TPC Contract	US\$0.021mn/ year	Jan 2024

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Oil & Gas



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